

8870-85  
*Industrial Development*  
*full*

Copy of letter written by  
STATE-PLANTERS BANK OF COMMERCE AND TRUSTS  
Richmond and Hopewell, Virginia

June 2, 1959



Mr. Stuart T. Saunders, President  
Norfolk and Western Railway Company  
Roanoke, Virginia

Dear Stuart:

I have read several times your most interesting draft of a "Report Regarding Industrial Development in Virginia". Granting that each of us would have perhaps a different priority of emphasis I agree with all you have set forth. I should like to make the following observations and suggest the following changes as giving some idea of my priority of emphasis.

On page two (b), in my opinion, should most definitely become (a), and I would elaborate on it as follows: "Inform ourselves as to a desirable structuring of the segments of the Conservation and Development Commission and of the State Chamber of Commerce relating to economic development. We should make suggestions as to that proper structuring and then we should endeavor to see that the quality of the manpower which is designed to function the structure should be of sufficient quality to give the structure vigorous posture."

I think structuring and posture are the two things most needed in this area of industrial development by both the Conservation Commission and the State Chamber of Commerce.

I would have your (a) on page one become (b).

Again adhering to my personal views on priority, I think a(c) should sponsor a council to include representatives from each of the major groups concerned with industrial development -- Department of Conservation and Industrial Development; State Chamber of Commerce; the secretarial association of local chambers of commerce in Virginia; railroads; public utilities; etc.

I would make your (c) (e) and your (e) (f).

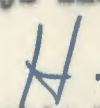


Copy of letter written by  
STATE-PLANTERS BANK OF COMMERCE AND TRUSTS  
Richmond and Hopewell, Virginia

Mr. Stuart T. Saunders  
Page Two  
June 2, 1959

I talked with Erwin Will when we were together on one occasion about an idea I have as to our small subcommittee informing itself as to the most desirable form of structure for the development section of the Conservation and Development Commission. This I believe can better be done by the small group of Batten, McWane, Powell, Woodward, and myself than if we draw it into the larger group. When Erwin gets back I will try to set up a date and effectuate a meeting at which a gentleman who did the job so well in South Carolina and who knows it so thoroughly would talk to us. We could try to get the Governor that particular evening.

Always sincerely,

  
J. Harvie Wilkinson, Jr.

JHWjr:mrw

cc: Mr. Frank Batten  
Mr. Henry E. McWane  
✓ Mr. Lewis P. Powell, Jr.  
Mr. E. H. Will  
Mr. John B. Woodward, Jr.



*File in Industrial Development*

**NORFOLK AND WESTERN RAILWAY COMPANY**

STUART T. SAUNDERS  
PRESIDENT

ROANOKE, VIRGINIA

June 4, 1959.



Mr. Frank Batten, Publisher,  
Norfolk-Portsmouth News, Inc.,  
Norfolk, Virginia.

Mr. Henry E. Mcwane, President,  
Lynchburg Foundry Company,  
Lynchburg, Virginia.

Mr. Lewis F. Powell, Jr.,  
Electric Building,  
Richmond, Virginia.

Mr. E. H. Will, Chairman, Executive Committee,  
Virginia Electric & Power Company,  
P. O. Box 1194, Richmond 9, Virginia.

Mr. John B. Woodward, Jr., Chairman of the Board,  
Newport News Shipbuilding and Dry Dock Company,  
Newport News, Virginia.

Gentlemen:

Each of you has copy of Harvie Wilkinson's  
thoughtful letter of the 2d to me. Won't you please  
let me have your comments on his suggestions.

Sincerely,

*Stuck*



June 11, 1959

Stuart T. Saunders, Esquire  
President, Norfolk & Western Railway Co.  
Roanoke, Virginia

Dear Stuart:

I am generally in accord with Harvie's suggestions, although I have no strong feelings about them.

It was good to see you and Dot on Monday. In view of our various associations together, I was especially pleased that you and I should have received degrees from Hampden-Sydney at the same time. I will look forward to receiving a copy of your very excellent address.

Sincerely,

24/156



## NEWPORT NEWS SHIPBUILDING AND DRY DOCK COMPANY

NEWPORT NEWS, VIRGINIA

June 16 1959

Mr Stuart T Saunders President  
Norfolk and Western Railway Company  
Roanoke Virginia

Dear Stuart:

Absence from the city has delayed my reply to your recent letters concerning our report regarding Industrial Development in Virginia.

I am in general accord with the suggestions contained in Harvie's letter of June 2, 1959 although I might question some of his wording.

However I am still somewhat in doubt as to the wisdom of the course on which we are embarked, although our objective appears beyond question.

I am reminded of the New Deal practice, where an established agency failed to get results, of keeping it in being and setting up a new agency topping or overlapping the old.

This thought is suggested especially by the first two paragraphs in your draft of May 23, 1959 under the caption "Purpose of the Group". These paragraphs describe in broad language the main purpose, as I remember it, of the Advisory Council on the Virginia Economy and raise the question as to whether our purpose might not be accomplished by reviving or reorganizing the ACVE. I defer, however, to Harvie's opinion on this as he is much better informed than I.

Best wishes.

Sincerely,

J. B. WOODWARD, JR.

J B Woodward Jr

JBW:EE-7

cc: Mr Frank Batten  
Mr Henry E McWane  
Mr Lewis F Powell Jr

Mr J Harvie Wilkinson Jr  
Mr E H Will



80-83  
Va Industrial Development file

Copy of letter written by  
STATE-PLANTERS BANK OF COMMERCE AND TRUSTS  
Richmond, Virginia

June 18, 1959



Mr. Frank Batten, Publisher  
Norfolk-Portsmouth News, Inc.  
Norfolk, Virginia

Mr. Henry E. McWane, President  
Lynchburg Foundry Company  
Lynchburg, Virginia

✓ Mr. Lewis F. Powell, Jr.  
Electric Building  
Richmond, Virginia

Mr. E. H. Will, Chairman, Executive Committee  
Virginia Electric and Power Company  
P. O. Box 1194  
Richmond 9, Virginia

Mr. John B. Woodward, Jr., Chairman of the Board  
Newport News Shipbuilding and Dry Dock Company  
Newport News, Virginia

Gentlemen:

Because of Stuart Saunders' involvement in his Norfolk and Western merger he has asked me to write and urge you to attend a meeting of our Executive Committee group here in Richmond at the Commonwealth Club at 5:00 P.M. on Wednesday, July 8th. Erwin Will is graciously acting as host.

On this occasion we will have Mr. Louis W. Bishop who was for four years Director of Economic Development for the State of South Carolina. Mr. Bishop is going to outline for us a number of important things and we believe it would be most helpful in the crystallization of our small group's thinking to have the benefit of Mr. Bishop's experience. Among the questions he is going to attempt to answer will be the following:

1. What would you regard as the ideal organizational structure within a state for development of its economy? Admittedly, the ideal will probably never be attained because of realities, but knowledge of your thinking as to the ideal structure would be very valuable as a frame of reference within which we could ask questions.



- (1) Could you prepare a small organization chart showing the divisions and sections you feel should exist in any industrial commission of the state itself?
- (11) What relationship do you visualize this organization having with the State Chamber, the railroads, the public utilities, the local chambers of commerce, and other groups concerned with industrial development?
2. What was your total budget in South Carolina? Could you get a copy of South Carolina's latest budget on which you can lay your hands and bring it with you? \$537,000
3. If you had it all to go over again and could call the shots:
  - (1) In what area would you lay the greatest emphasis in your effort to bring companies to your state and expand those already within the state?  
E.g. Would you spend great emphasis in developing topographical data, mineral data, industrial water level tables, tax data, etc. and supplying it to such groups as state chambers, railroads, public utilities, local chambers of commerce, etc.; or would you lay more emphasis on making calls on the insurance company theory that you can't sell unless you make calls; or would you spend your major efforts energizing other groups: chambers of commerce, power companies, railroads, etc. also interested in industrial development; or just where would you lay your major emphasis? *Engineering essentials*
4. What do you think is the greatest fallacy in the concept of the typical state in its industrial development?
5. When you were trying to get industry to come to South Carolina what competitive virtues of Virginia did you hear expressed along the way?
  - (1) What disadvantages did you hear about Virginia?

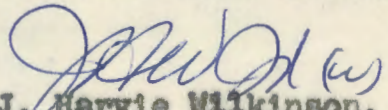


Copy of letter written by  
STATE-PLANTERS BANK OF COMMERCE AND TRUSTS  
Richmond, Virginia

Page Three

Please let me hear from you. We are most hopeful  
you will be present, and I will pass on your acceptance to  
Erwin Will upon receipt of it.

Very sincerely yours,

  
J. Harvie Wilkinson, Jr.

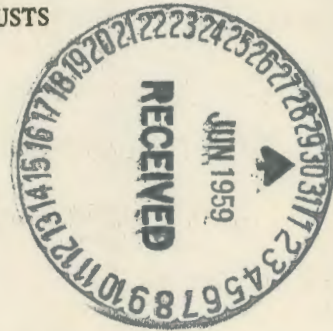
cc: Mr. Stuart T. Saunders



8870-85

Copy of letter written by  
STATE-PLANTERS BANK OF COMMERCE AND TRUSTS  
Richmond, Virginia

June 29, 1959



Mr. Stuart Saunders  
Mr. Frank Batten  
Mr. Henry McWane  
✓ Mr. Lewis Powell  
Mr. Erwin Will  
Mr. Brockenbrough Woodward

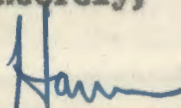
Basic to a consideration of the very pertinent point Brockenbrough Woodward raised on overlapping functioning is knowledge of the legislative status of the Advisory Council on the Virginia Economy.

Enclosed is a copy of the legislative status of said Council.

Also enclosed is a copy of the present membership of the Council.

I believe we might well touch on this question raised by Brock at our meeting on July 8th, and accordingly, if our group will be thinking in this area prior to the meeting, it will no doubt assist the quality of our deliberations.

Sincerely,

  
J. Harvie Wilkinson, Jr.,  
President.

JHW:M  
Enclosures



8870-85

Copy of letter written by  
STATE-PLANTERS BANK OF COMMERCE AND TRUSTS  
Richmond, Virginia

June 30, 1959



Mr. Stuart Saunders  
Mr. Frank Batten  
Mr. Henry E. McWane  
✓ Mr. Lewis F. Powell, Jr.  
Mr. Erwin H. Will  
Mr. John B. Woodward, Jr.

No, I am not going to deluge you with literature, and this is the final communication concerning our meeting on the 8th. I thought the attached would be interesting to you and that a reading of it before our meeting would be helpful.

Always sincerely,

*Harvie*

J. Harvie Wilkinson, Jr.,  
President.

JHW:M



6870-85

Copy of letter written by  
STATE-PLANTERS BANK OF COMMERCE AND TRUSTS  
Richmond, Virginia

July 9, 1959



**Mr. Frank Batten, Publisher**  
Norfolk-Portsmouth News, Inc.  
Norfolk, Virginia

**Mr. Henry E. McWane, President**  
Lynchburg Foundry Company  
Lynchburg, Virginia

**Mr. Lewis F. Powell, Jr.**  
Attorney at Law  
Richmond, Virginia

**Mr. Stuart T. Saunders, President**  
Norfolk and Western Railway Company  
Roanoke, Virginia

**Mr. E. H. Will, Chairman, Executive Committee**  
Virginia Electric and Power Company  
Richmond, Virginia

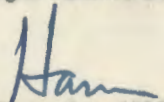
**Mr. J. B. Woodward, Jr., Chairman of the Board**  
Newport News Shipbuilding and Dry Dock Company  
Newport News, Virginia

Gentlemen:

Enclosed you will find a copy of the Appropriations  
for the State Development Board of South Carolina for the year  
1959-1960.

You will also find data for Virginia which you can  
insert on pages 12, 13, 14, and 15 of your copy of "Report of  
Joint Committee Surveying the Needs of the South Carolina State  
Development Board", a copy of which I previously sent you.

Always sincerely,

  
J. Harvie Wilkinson, Jr.

JHWjr:mrw

Enclosures



APPROPRIATIONS FOR 1959-1960

STATE OF SOUTH CAROLINA

STATE DEVELOPMENT BOARD

Section 63

For Administration:

A-1. Salaries:

|                                       |              |
|---------------------------------------|--------------|
| Director                              | \$ 15,600.00 |
| Assistant Director                    | 10,000.00    |
| Secretary                             | 4,500.00     |
| Assistant Secretary                   | 3,190.00     |
| Industrial Agent                      | 7,500.00     |
| Public Relations Assistant            | 3,190.00     |
| Supply Room Clerk                     | 2,100.00     |
| Chief of Research and Field Man       | 8,500.00     |
| Clerk-Statistician, Research Division | 3,718.00     |
| Clerk-Steno, Planning Division        | 3,190.00     |
| Secretary, Development Division       | 3,190.00     |
| Geological Services                   | 24,000.00    |
| Field Men                             | 60,000.00    |

A-3. Special Payments:

|                   |          |
|-------------------|----------|
| Board Members (5) | 500.00   |
| Clerical Help     | 1,000.00 |

B. Contractual Services:

|   |            |
|---|------------|
| B-1. Freight, Express and Deliveries    | 500.00     |
| B-2. Travel and Promotional Activities  | 15,000.00  |
| B-3. Telegraph and Telephone            | 4,500.00   |
| B-4. Repairs                            | 1,000.00   |
| B-5. Printing, Binding and Advertising: |            |
| Industrial                              | 115,000.00 |
| Tourist                                 | 60,000.00  |
| B-7. Other Contractual Services         | 27,350.00  |

C. Supplies:

|                             |          |
|-----------------------------|----------|
| C-4. Office Supplies        | 6,500.00 |
| C-7. Educational Supplies   | 800.00   |
| C-8. Motor Vehicle Supplies | 3,000.00 |
| C-12. Other Supplies        | 150.00   |



D. Fixed Charges and Contributions:

|                    |    |        |
|--------------------|----|--------|
| D-1. Rents         | \$ | 300.00 |
| D-2. Insurance     |    | 950.00 |
| D-3. Contributions |    | 30.00  |

G. Equipment

|                       |          |
|-----------------------|----------|
| G-1. Office Equipment | 2,000.00 |
|-----------------------|----------|

|                          |           |
|--------------------------|-----------|
| For purchase of airplane | 50,000.00 |
|--------------------------|-----------|

|                               |                   |
|-------------------------------|-------------------|
| Additional Operating Expenses | <u>100,000.00</u> |
|-------------------------------|-------------------|

|                                 |              |
|---------------------------------|--------------|
| TOTAL (State Development Board) | \$537,258.00 |
|---------------------------------|--------------|

PROVIDED, That the expenditure of all or any part of the appropriation provided in this section for "Additional Operating Expenses" shall be subject to the approval of the State Budget and Control Board.



SUMMARY OF EXPANSION IN SOUTHEASTERN ECONOMY  
SINCE WORLD WAR II

Value Added by Manufacture

|          | <u>1947</u> | <u>1956</u> | <u>% Change</u> |
|----------|-------------|-------------|-----------------|
| VIRGINIA | 1,051       | 1,954       | / 86            |

Manufacturing Employment

| VIRGINIA | 221.5 | 255.2 | / 15 |
|----------|-------|-------|------|

Manufacturing Establishments

| VIRGINIA | 3,497 | 4,564 | / 31 |
|----------|-------|-------|------|

Large Manufacturing Establishments

| VIRGINIA | 56 | 89 | / 59 |
|----------|----|----|------|

Expenditures for New Plant & Equipment

| VIRGINIA | 112,383 | 175,744 | / 56 |
|----------|---------|---------|------|

Manufacturing Payrolls

| VIRGINIA | 413 | 927 | / 124 |
|----------|-----|-----|-------|

Value of World Trade Through Customs Districts

| VIRGINIA (NORFOLK) | 480.0 | 1367.5 | / 185 |
|--------------------|-------|--------|-------|

Per Capita Personal Income

| VIRGINIA | 1002 | 1660 | / 66 |
|----------|------|------|------|



8870-85

NORFOLK AND WESTERN RAILWAY COMPANY

STUART T. SAUNDERS  
PRESIDENT

ROANOKE, VIRGINIA

July 20, 1959.



Mr. Lewis F. Powell, Jr.,  
Attorney at Law,  
Electric Building,  
Richmond, Virginia.

Dear Lewis:

Since our larger group met several months ago to consider ways and means of promoting industrial development in Virginia, our Committee, composed of Messrs. Batten, McWane, Wilkinson, Will, Woodward, you and myself, has had several meetings in an effort to devise a plan under which our group might operate. The enclosed report reflects the conclusions which we have reached.

After the summer vacation time is behind us, we expect to call another meeting of our group to consider the report and determine what course we should follow. I hope that the meeting can be held some time early in September.

Sincerely,

Encl.



## NORFOLK AND WESTERN RAILWAY COMPANY

STUART T. SAUNDERS  
PRESIDENT

ROANOKE, VIRGINIA

September 8, 1959.



Mr. Lewis F. Powell, Jr.,  
Attorney at Law,  
Electric Building,  
Richmond, Virginia.

Dear Lewis:

The responses which I have received to my letter of the 2d with reference to a dinner meeting of our group on industrial development indicate that I selected a bad evening, judged by the number of commitments which had already been made. I would like, therefore, to change the date from September 14 to October 5 at the Commonwealth Club, 6:30 p.m. I hope that this change will not inconvenience you and that you will be able to be present.

My kindest regards.

Sincerely,



September 17, 1959

Stuart T. Saunders, Esquire  
President  
Norfolk & Western Railway Co.  
Roanoke, Virginia

Dear Stuart:

I will be delighted to attend the dinner meeting of our group on industrial development as rescheduled for October 5 at 6:30 p.m.

I certainly appreciate all the time and effort that you are devoting to this public-spirited project.

Sincerely,

24/156



8878-85

October 6, 1959

J. Harvie Wilkinson, Jr., Esq.  
President  
State Planters Bank of Commerce & Trusts  
9th and Main Streets  
Richmond, Virginia

Dear Harvie:

Here is my \$25.00 deposit for our Committee on  
Virginia Industrial Development.

Sincerely,

24/156  
Encl. 1



**NORFOLK AND WESTERN RAILWAY COMPANY**

STUART T. SAUNDERS  
PRESIDENT

ROANOKE, VIRGINIA

October 8, 1959.



Mr. Lewis F. Powell, Jr.,  
Attorney at Law,  
Electric Building,  
Richmond, Virginia.

Dear Lewis:

You will recall that at the meeting of our informal group in Richmond on the 5th I asked each member present to send me (a) names of persons we might invite to become members of our group and (b) subjects which we might discuss at future meetings. I look forward to receiving your suggestions.

I thought that we had a very good meeting and appreciate your being there.

Sincerely,

*Stuart*

*Bill Stuart*

*Olson*

*T. Murphy - Tidewater Tel*

*C. Dardess*

*Humelsine*

R  
B  
R

*no. Va*

C



October 15, 1959

Stuart T. Saunders, Esquire  
President  
Norfolk & Western Railway Co.  
Roanoke, Virginia

Dear Stuart:

Replying to yours of October 8, I suggest the following:

(a) Names of possible new members of our group:  
Tayloe Murphy, Colgate Darden, Sture Olsson (President of The Chesapeake Corporation of Virginia), William A. Stuart, and Carlisle H. Humelsine.

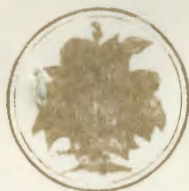
(b). Possible subjects for discussion: The deepening of the channel of the James River would certainly facilitate industrial development in the James River Basin. This project has been approved by the Bureau of Engineers, and was in effect blocked at the last session of the General Assembly by the oyster interest -- entirely without justification in my opinion.

I agree with you that we had an excellent meeting, with very able leadership as usual.

Changing the subject, my warmest congratulations to you upon ICC approval of your merger.

Sincerely,





# State-Planters Bank of Commerce and Trusts

RICHMOND 14, VIRGINIA

November 17, 1959

Mr. Stuart T. Saunders, President  
Norfolk and Western Railway Company  
Roanoke, Virginia

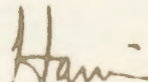
Dear Stuart:

For what it may be worth, my feeling is that our original invitees to this group of Virginia businessmen concerned with economic development should be the list who were invited to our first meeting at the Commonwealth Club and not merely the list of those who accepted. If you have any interest in so basing our original group, I am attaching hereto for your files a list of the original invitees.

It would follow naturally that those on whom you, Erwin, and I decided when the three of us met in my office would be the additional invitees requested to join the group.

Just so you may have something on which to deliberate I am setting forth certain names on an enclosed sheet who appear to me to be candidates for sub-committee memberships if you and your Executive Committee decide to break our group up into sub-committees for working purposes, and I for one certainly think that is desirable. To this list of potential sub-committee members we (your Executive group) will want to possibly add names from the additional invitees whom you are going to ask. I do not have a list of those and so, of course, have not included them.

Always sincerely,

  
J. Harvie Wilkinson, Jr.  
President

JHWjr:mrw

Enclosures



# NORFOLK AND WESTERN RAILWAY COMPANY

STUART T. SAUNDERS  
PRESIDENT

ROANOKE, VIRGINIA

November 18, 1959.



Mr. Frank Batten, Publisher,  
Norfolk-Portsmouth News, Inc.,  
Norfolk, Virginia.

Mr. Henry E. McWane, President,  
Lynchburg Foundry Company,  
Lynchburg, Virginia.

✓ Mr. Lewis F. Powell, Jr.,  
Attorney at Law,  
Electric Building,  
Richmond, Virginia.

Mr. E. H. Will, Vice Chairman of Board  
and Chairman of Executive Committee,  
Virginia Electric & Power Company,  
Richmond 9, Virginia.

Mr. J. Harvie Wilkinson, Jr., President,  
State-Planters Bank of Commerce & Trusts,  
Richmond, Virginia.

Mr. John B. Woodward, Jr.,  
Chairman of the Board,  
Newport News Shipbuilding and  
Dry Dock Company,  
Newport News, Virginia.

Gentlemen:

I have now heard from all members of the  
Committee, and for all of you except Mr. Will December 9  
is preferred as a date for the meeting of our small  
group. Mr. Will cannot attend on either December 9 or  
18, as he will be away.

I would like to suggest, therefore, that we  
meet at the Commonwealth Club for lunch on the 9th at  
12:15. I am suggesting an early meeting, so that those  
of us who live some distance away can get back home that  
afternoon. I hope that this is agreeable to everyone.

Sincerely,



*Saunders 12/9/59*  
(8874-85 or 8870-90?)

November 20, 1959

Dear Stuart:

I am looking forward with pleasure to attending the luncheon for our informal Executive Committee at 12:15, December 9, at the Commonwealth Club.

Sincerely,

24/156

Stuart T. Saunders, Esquire  
President  
Norfolk & Western Railway Company  
Roanoke 17, Virginia



*Pat - respond to Dec 9<sup>th</sup>*

**NORFOLK AND WESTERN RAILWAY COMPANY**

STUART T. SAUNDERS  
PRESIDENT

ROANOKE, VIRGINIA

November 27, 1959.

Mr. Frank Batten, Publisher,  
Norfolk-Portsmouth News, Inc.,  
Norfolk, Virginia.

Mr. Henry E. McWane, President,  
Lynchburg Foundry Company,  
Lynchburg, Virginia.

✓ Mr. Lewis F. Powell, Jr.,  
Attorney at Law,  
Electric Building,  
Richmond, Virginia.

Mr. E. H. Will,  
Chairman of the Board,  
Virginia Electric & Power Company,  
Richmond 9, Virginia.

Mr. J. Harvie Wilkinson, Jr., President,  
State-Planters Bank of Commerce & Trusts,  
Richmond, Virginia.

Mr. John B. Woodward, Jr.,  
Chairman of the Board,  
Newport News Shipbuilding and  
Dry Dock Company,  
Newport News, Virginia.

Gentlemen:

I enclose copy of Harvie Wilkinson's letter of the 17th to me, with enclosures. You will particularly note the suggestions he makes with reference to subcommittees. I think there is great merit in what he suggests, and I would like for you to go over these, so that we can consider them at our meeting on December 9.

My kindest regards.

Sincerely,

*Stuart*

Enc.





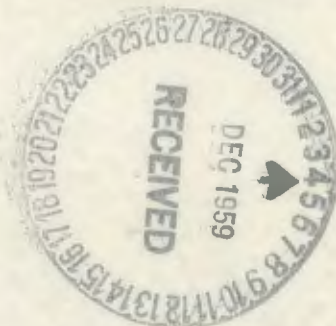
8870-83  
*Suspended for my luncheon*  
*on 12/9*

**NORFOLK AND WESTERN RAILWAY COMPANY**

STUART T. SAUNDERS  
PRESIDENT

ROANOKE, VIRGINIA

December 2, 1959.



Mr. Frank Batten, Publisher,  
Norfolk-Portsmouth Newspapers, Inc.,  
Norfolk, Virginia.

Mr. Henry E. McWane, President,  
Lynchburg Foundry Company,  
Lynchburg, Virginia.

Mr. Lewis F. Powell, Jr.,  
Attorney at Law,  
Electric Building,  
Richmond, Virginia.

Mr. E. H. Will,  
Chairman of the Board,  
Virginia Electric & Power Company,  
Richmond 9, Virginia.

Mr. J. Harvie Wilkinson, Jr., President,  
State-Planters Bank of Commerce & Trusts,  
Richmond, Virginia.

Mr. John B. Woodward, Jr.,  
Chairman of the Board,  
Newport News Shipbuilding and  
Dry Dock Company,  
Newport News, Virginia.

Gentlemen:

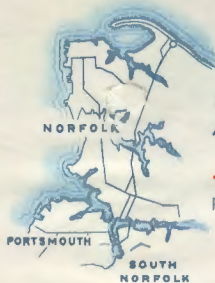
*in A*

On November 27, I sent you a list of the persons originally invited to become members of our informal group. I now enclose a list of additional names which have been suggested for membership in the group and which Erwin Will, Harvie Wilkinson, and I have agreed should be invited to join. I believe you will find this list useful in connection with our meeting on the 9th regarding the makeup of subcommittees.

Sincerely,

Enc.





MORNING AND SUNDAY

# THE VIRGINIAN-PILOT • LEDGER-STAR

PUBLISHED BY NORFOLK NEWSPAPERS, INC.

EVENING

NORFOLK, VIRGINIA

FRANK BATTEN, PUBLISHER



December 17, 1959

Mr. Lewis F. Powell, Jr.  
Electric Building  
Richmond, Virginia

Dear Lewis:

Enclosed is the first in a series of five complete editorial pages our evening paper is devoting to industrial development in Virginia. I will send you each one in the series as it appears.

We are hopeful these editorials and articles will shed some light on Virginia's current industrial needs.

With kindest regards,

Sincerely,

*Frank*

Frank Batten



December 18, 1959

8870-85

Frank Batten, Esquire  
Publisher  
The Virginia-Pilot  
Norfolk 1, Virginia

Dear Frank:

Many thanks for yours of December 17 enclosing a copy of your extremely interesting first editorial on industrial development.

This is a fine idea, and I am sure that your series will be extremely helpful in creating a more favorable climate of public opinion.

With warmest best wishes, I remain

Sincerely,

24/166



December 23, 1959

8870-85

Dear Stuart:

I plan to attend the meetings on January 6, and look forward to seeing you then.

As we near the end of the year, this is as good a time as any for me to say how much I admire the fine leadership which you have given our informal group during the past twelve to fourteen months. It has already resulted in significant changes for the good of our State.

With my best to you and Dot, I remain

As ever,

24/166

Stuart T. Saunders, Esquire  
President  
Norfolk and Western Railway Co.  
Roanoke 17, Virginia