



*KUHLMAN FLUEHR, vice president-corporate relations*

March 13, 1975

Justice Lewis F. Powell, Jr.,  
United States Supreme Court  
Washington, D. C.

MAR 17 1975

Dear Justice Powell:

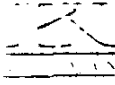
We have distributed well over 100 copies of "The Powell Memorandum" of August 1971, and feel its message is of utmost urgency to the future of our country. Kuhlman Corporation is endeavoring to do as much as one corporate citizen can in connection with this very serious problem.

We recently organized and hosted an all-day workshop on profit and private enterprise, the objective of which was to apprise a significant number of corporations of positive programs now being carried on by some other outstanding and highly regarded companies, namely, Eaton, Amway and Whirlpool. The message, in short, was, "Here are specific and exciting examples of steps we all can be taking--right now!"

Forty-eight individuals from thirty-eight different organizations attended the meeting, and several people richly experienced in these efforts, Lawrence Appley among them, considered such a turnout impressive. Mr. Appley is on our Board of Directors, and delivered an excellent address on the identical problem to the Detroit Rotary Club the following day. I am sure you will be interested in this address and a copy is enclosed.

In the course of organizing and planning this workshop, I became more aware than ever before of the profusion of well-intentioned organized efforts now going on in the United States, all endeavoring to counteract the anti-business bias which seems to grow more intense daily, despite all these efforts.

I am perplexed and, in fact, disturbed over the proliferation and duplication of uncoordinated endeavor in this field, carried on by virtually innumerable institutes, foundations, centers, councils, etc. Mr. William Lambert, whom I understand you have met, and who



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is providing quite a service through his clearinghouse of information known as National Center for Responsible Enterprise, tells me that there are several dozen organizations whose principal mission is communicating the advantages of the free enterprise system.

It occurs to me, and very strongly so, that the hour is so late we cannot afford the luxury of inefficiency, duplication of endeavor, and a continual profusion of fund-raising efforts, all aimed at the same "market". What appears to be needed is a united effort somewhat along the lines achieved in recent years by the United Fund in the field of civic and charitable fund-raising efforts.

It seems to me, moreover, that someone of national stature and highest regard should, at the earliest possible moment, bring the heads of all such organizations together in the hope of merging, or consolidating, their programs,--or portions of them--to achieve maximum efficiency and effectiveness, if we are, in fact, to save what is left of the economic system that has built this country.

The individual whom I sincerely feel could be most effective and convincing in such a consolidating effort is none other than yourself, Mr. Powell. I am aware, however, that this may be impossible or impractical because of your position as a member of The Supreme Court. If this is the case, we would warmly welcome your suggestions and assistance in endeavoring to accomplish this through the sponsorship of some other individual of similar stature.

Your past contributions in alerting thousands of thinking Americans to the problem facing them have been of inestimable value, and it is impossible to adequately thank you for them. May I express the sincere hope that you will give my suggestion your most serious consideration. Know too, that I stand ready to assist in any way you feel I possibly can.

With deep appreciation,

*Kuhlman Flehr*

KF:bg